## DRAFTHIGHLIGHTS: 1993 FINANCIAL RESULTS

- Philip Morris Companies Inc. took aggressive action in 1993 to enhance its prospects for long-term profitable growth: it successfully implemented a domestic tobacco pricing strategy to protect its premium brands, and accelerated cost-reduction efforts in each of its business segments.
- According to November Nielsen data, U.S. retail share of Marlboro, the world's best-selling cigarette brand, grew to 26.6%, up from a low of 21.5% in March 1993 prior to the strategy announcement.
- The company had 1993 operating revenues of \$60.9 billion, up 3.0% from the \$59.1 billion recorded in 1992, despite adverse currency movements. The increase reflects the company's continuing successful global expansion and the strength of its core businesses.
- The company generated \$6.4 billion in consumer products operating cash flow for the year, exceeding the 1992 total by approximately \$150 million. Consumer products free cash flow was approximately \$2.7 billion, while consolidated free cash flow, including financial services and real estate, exceeded \$3 billion.
- Consolidated operating companies income was down 15.0% to \$9.3 billion, from \$11.0 billion in 1992, the result of lower domestic tobacco pricing and a substantial marketing investment in Marlboro. Excluding domestic tobacco, the company's other businesses performed strongly, with operating income up 12.9% in aggregate, despite sluggish economies in the company's major markets and adverse currency movements.
- Net earnings were down by 18.1% to \$4.0 billion, and net earnings per share were down 15.6%, to \$4.60 per share, excluding previously announced charges for a restructuring and an accounting change. Including the charges, reported net earnings and net earnings per share were down 37.4% and 35.4%, respectively.
- Charges announced in the fourth quarter totaled \$457 million, after taxes, for the restructuring and \$495 million, after taxes, for adoption of SFAS No. 112, primarily to cover severance payments. The two charges lowered 1993 net earnings by \$952 million, or \$1.08 per share.

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